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2	Philip M. Purcell, JD Central Territory Director of Planned Giving The Salvation Army
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3	The Donor's Odyssey
4	Is a Gift Planner's <i>Muse</i>
5	Integrate the Story Listen Archive Integrate
6	Listen □ Practice the art of listening □ Ask strategic questions to draw discussion □ Listen for cues and clues □ Don't let note-taking distract the donor □
7	Archive ❖Record robust notes following the meeting ❖Consider recording or videoing the donor story with permission ❖Photographs — current or historic — with permission ❖Use confidential intention form for donor to accept recognition, and permit use of story with or without name ❖Create index for later referral and use
8	Integrate ➤ Draft stories with editing by others ➤ Incorporate into the proposal for the donor ➤ With permission include in marketing materials (newsletters, target mailings, stewardship reports, websites, emails, etc.) with or without names and photos as permitted ➤ With permission include in proposals for others with or without names
9	The Proposal If I can show you a way to Would you be interested?
	I would like to show you a way to

10	Themes of a Donor's Story (Cues and Clues)
11	Theme: Building Trust
12	
13	
14	Blending the Power of the Pyramid
15	Fundraising Pyramid
	Planned Gifts
	Major Gifts
	Repeat/Increased
	Annual Gifts
	First Time Gifts
16	Secrets of the Pyramid
	 High correlation of loyal annual giving and planned giving. Major givers are invested – and may consider a planned gift to enhance endowment, assist established program, maintain building, etc. Note: For many planned gift donors, it will be their largest gift.
17	Building Trust
	 ▶ Prioritize continued annual giving and volunteering ▶ Consider fulfillment of annual pledging from: ✓ donor advised funds, ✓ charitable lead trusts, and ✓ payments from charitable gift annuities or ✓ charitable remainder trusts
18	Stewardship
	➤ Planned gift recognition
	Charter membership
	■No dollar amount required

➤ Regular communications:

>Annual stewardship report

■Updates, visits➤Invitations to events

■Birthday, Anniversary, Holiday cards

➤ Director of Planned Gift Stewardship

19 Theme:

Maximize Philanthropy

20 Maximize Philanthropy

➤ Blended Gift Proposals

>Endowment Fundraising

21 Blending Proposals

1 The "single ask":

1. Annual Gift

The "double ask":

- 1. Annual Gift or Multi-Year Pledge
- 2. Major Gift

2 The "triple ask":

- 1. Annual Gift or Multi-Year Pledge
- 2. Major Gift/Pledge in addition to Annual
- 3. Planned Gift (Documentation required)

22 Blending Proposals

The "quadruple ask":

- 1. Annual Gift/Pledge
- 2. Major Gift/Pledge
- 3. Revocable Deferred Gift
- 4. Irrevocable Planned Gift (Life Income Plan)

23 **Example #1**

- ✓ Major gift pledge for building, equipment purchase, establish endowment, etc.
- ✓ Any pledge due and owing at death to be satisfied from deferred planned gift (e.g., bequest in will or trust, beneficiary designation of retirement plan, etc.).
- ✓ Assures naming opportunity.

24 Example #2

- ✓IRA Charitable Rollover to fulfill Pledge
- ✓ Beneficiary Designation of Retirement Plan Residual
- ✓ Use IRA Rollover to Pay Premium on donated Life Insurance Contract

25 **Example #3**

- ✓ Gift Annuity or Charitable Remainder Trust
- ✓ Donation of all or portion of annual income to fulfill pledge for period of years retaining later income for personal use

26 **Example #4**

>% of Charitable Lead Trust (CLT) payments or Donor Advised Fund (DAF) grants for annual support. Note: Pledges can be paid from DAF.

▶% of CLT or DAF payments to grow endowment until minimum is reached.

>Ultimately endowment supports program

➤ Bequest from deferred gift (e.g., will, beneficiary of retirement plan or life insurance) adds to endowment as inflation hedge.

27 **Example #5**

❖VIRTUAL ENDOWMENT: Donor pledges annual gifts to cover annual spending of an endowment. A planned gift is made to fully fund the endowment.

❖PHILANTHROPIC MORTGAGE: Donor's annual gift commitment covers the endowed program expense but includes additional money to gradually build an endowment until it's fully established.

STEP-UP GIFT: Donor establishes an endowment with current gift at a starting level, then adds with a planned gift.

28 Theme:

Save Taxes

29 Income Tax Deduction Limits

With 5 Years to Carry-Over Excess Deduction

Gifts to Public Charities:

➤Cash Gifts: 60% of Adjusted Gross Income (AGI). Expires 12/31/2025. Note: 100% in 2020 and 2021 only.

►Long-Term Noncash Gifts: 30% of AGI for fair market value (FMV) or 50% for cost basis.

➤ Short-Term Noncash Gifts: 50% for lesser of FMV or cost basis.

➤Ordinary Income/Tangible Property for Unrelated Use: 50% for lesser of FMV or cost basis.

30 Income Tax Deduction Planning

>High income years (sale of business, Roth IRA conversion)

➤ Qualified Charitable Distribution saves income tax on transfer

➤ <u>Deduction now – grants later:</u>

✓ Donor Advised Fund

✓ Qualified Grantor Lead Trust

31 2024 Standard Deduction

➤ Single taxpayers and married individuals filing separately: \$14,600

➤ Married couples filing jointly: \$29,200

➤ Married filing separately: \$14,600

> Heads of households: \$21,900

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32 Standard Deduction Reduces Gifts

➤ Standard deduction of the Tax Cuts and Jobs Act of 2017 decreased charitable giving by about \$20 billion annually.

➤Indiana University Lilly School of Philanthropy at:

- 2000 - 1200 - 2011 - 2011 - 2011 - 2011 - 2011 - 2011 - 2011 - 2011 - 2011 - 2011 - 2011 - 2011 - 2011 - 201

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33 Universal Deduction

for Non-Itemizers

- *\$300 for single or joint files in 2020
- •\$300/single or \$600 joint filers in 2021
- Expired in 2022
- New Charitable Act proposal in 2023 to allow taxpayers who do not itemize on their tax returns to additionally deduct up to one-third of the standard deduction, so approximately \$4,500 as individuals or about \$9,000 if filing jointly for charitable deductions.

34 Capital Gains Tax

- oSave capital gains tax on donation of appreciated property outright, to CRT, or CGA (portion of capital gain spread over life expectancy and taxed)
- oAvoid pre-arranged sale legally binding commitment on charity to sale donated property to third party
- oAvoid gifts of depreciated property leverage the "double deduction" instead!

35 Estate Tax

- >Unlimited Estate Tax Charitable Deduction
- **>** Deferred Gifts
- ➤ Qualified Nongrantor Charitable Lead Trust
- ➤ Zero-Out the Tax
- ➤ Qualified Conservation Easement

36 Estate Tax

Annual Gift Tax Exclusion of \$18,000 (2024) annually per person*

37 Gift Tax

- Life income of CRT for non-spouse
- √Consider annual exclusion
- ✓ Consider unified credit
- Life income of CGA for non-spouse
- ✓ Retain right to revoke to avoid current gift tax
- √ Consider annual exclusion or unified credit

38 Theme:

Retirement Concerns

39 Maslow's Pyramid

40 Retirement Concerns: Life Income

- Charitable Remainder Unitrust: Inflation Adjustment
- Standard Unitrust with 5% payout

- ▶Personalized portfolio: invest for growth then income
- Immediate or Deferred Payment Gift Annuities
- Fixed payments avoid market fluctuation
- ▶Laddered annuities to increase income over time

41 Retirement Concerns: Life Income

- New Qualified Charitable Distribution for CGA/CRT:
- >\$50,000 maximum and all must be used in one year
- ➤Only for spouses \$50,000 each
- ►All ordinary income no tax free or capital gain income
- ➤No mixing of other assets into CGA or CRT
- ➤Tax free transfer no deduction but must otherwise qualify for deduction (pass 10% test)

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42 Theme:

Care for Family

43 Care for Family

□Assets for children: Step-up in basis to save capital gains tax

Retirement plan (or other income in respect of decedent assets) for charity: Save income tax

□Stretch income for children beyond 10 years by testamentary designation of CRT or CGA to pay income to family

44 Theme:

Maintain Options

45 Maintain Options

Percentage Designations:

☐Revocable Will or Trust

☐Retirement Plan Beneficiary Designation

☐ Life Insurance Beneficiary Designation

Payment on Death of Bank or Stock Account

☐Transfer on Death of Real Estate

☐ Residual Designation of Donor Advised Fund

46 Maintain Options

Key Recommendations:

- ✓ Provide sample language (unrestricted, restricted, endowment)
- ✓Incorporate separate agreements (purpose and/or endowment) by reference
- ✓ Correct legal name and tax ID number
- √Copies for file and future stewardship
- ✓ Beware delay of IRA distributions! See: https://charitablegiftplanners.org/block/rift-project

47 Theme:

Sacrifice

48 Sacrifice

- 1 Naming Opportunities
 - ✓ Naming Policies
 - ✓ Recognition
 - ✓ Endowments
 - **▶** Disaster Relief
 - ✓ Employer DAFs
 - ✓ Private Foundations
 - >
 - 1
- 2 > International Granting
 - ✓ Expenditure Responsibility
 - √ Equivalency Determination
 - √Use of Intermediaries (Friends Of, Community Foundations)
 - ✓International 501(c)(3)

49 Theme:

Participation

50 Participation

- •Hallmark of the Boomer Generation The Time is Now!
- Donor Advised Funds
- Scholarships with Advising
- ■Private Foundations
- •Giving Circles, Venture Philanthropy, Social Entrepreneurship
- ■Charitable Lead Trusts

51 Participation

- Beware restrictions over time
- *UPMIFA procedures for changes:
- ✓ Consent of donor
- ✓ Approval by judge with Attorney General notice for changes to purpose or "mechanics"
- √Small/old funds with Attorney General notice

52 Participation

Donor Advised Funds:

- *Pledges can be fulfilled
- ■No quid pro quo (no sponsorships)
- Consider residual designations

Program Related Investments:

- ■Grant like investments for community development
- *Return on investment is not required

53 Theme:

Entrepreneur

54 Entrepreneur

➤ Benefit Corporations with new standard of care for board of directors

➤ B Corp Certification leverages angel investments

➤ "Newman's Own" Private Foundation Rule allows (no excess business violation) if 100% investment of private foundation in business so long as all net income made to foundation.

➤ Patagonia Use of 501(c)(4) and Trust to continue political and lobbying activity and reduce estate tax

55 Entrepreneur: Leveraging

- ➤ Pledge Challenge Matches:
- ✓ Match outright and/or planned gifts
- √Strategic plan driven
- <u>▶Impact Investing:</u>
- ➤ Program Related Investments
- **▶Loan Programs**
- 56 Theme:

Cash Poor, Asset Rich

- 57 Giving Correlates to Economy
- 58 Giving Correlates to Economy
- Total charitable giving graphed with the Standard & Poor's 500 Index, 1978-2018 (in billions of inflation-adjusted dollars, 2018 = \$100)
- 60 Portfolios of the Wealthy (Top 20%) Median Net Worth of \$746,950
- Portfolios of the Wealthy (Top 1%)
 Median Net Worth of \$10,700,000.

62

63 Asset Rich

- ✓ Publicly traded stock
- ✓ Privately held stock
- √Real estate especially farmland!
- √Gifts of grain (ordinary income property as inventory)
- ✓ Life insurance

64 Asset Rich

- ✓ Qualified Charitable Distribution
- >\$100,000 indexed annually for inflation
- ➤Tax-free (no deduction)
- ➤No quid pro quo (no sponsorship payments)

- 65 Asset Rich
 - ❖IRS Form 8283 (Noncash Gifts)
 - ❖IRS Form 8282 (Donee Information Return)
 - ❖IRS Publication 1771 (Gift Receipts)
 - IRS Publication 561 (Valuation of Donated Property)
- 66 The Donor's Odyssey is a Gift Planner's Muse ...
- 67 "Sing in me, Muse, and through me tell the story..."

Homer, the Odyssey

68



Phil Purcell



